THE MEETING MINUTES OF THE COLLEGE COUNCIL
COLLEGE OF ARTS AND LETTERS
Wednesday, October 5, 2022

ATTENDANCE

Deans: Dean: Sarah Mustillo; Associate Deans: James Brockmole, Mary Flannery, Ernest Morrell, Michael Pries, Assistant Deans: Maureen Dawson, Darlene Hampton, Mary O’Callaghan, Joseph Stanfield

Chairpersons and Directors: Tobias Boes, Geoffrey Layman, Alison Rice, Jason Ruiz, Eric Sims, Pamela Wojcik, Xiaoshan Yang

Elected Faculty: Ann Astell, Katie Cavadini, Matthew Hawkins, Sean Kelsey, Amy Langenkamp, Alexander Martin, Jennifer Martin, Julia Marvin, Tiziana Serafini, Andrea Topash-Rios, Siiri Scott, Alexis Torrance, Sophie White

Undergraduate Students: Audrey Feldman, Jane Hahn

Regularly Invited Guests, Observers, and Resource People:
Daniel Bardayan (Department of Physics), Mike Desch (Department of Political Science), Marie Donahue (Department of Biological Sciences), Kate Garry (Dean’s Office), Katheryn Heyser (Notre Dame student, International Security Center), Regan Jones (Office of Military and Veterans Affairs), Ellen Kirol (Dean’s Office), Dan Lindley (Department of Political Science), Ashley Zingo (Dean’s Office), Matthew Zyniewicz (Dean’s Office)

Excused: William Carbonaro, Christopher Chowrimootoo, Tarryn Chun, Therese Cory, Zay Dale, Barbara Green, Berthold Hockner, Charles Leavitt, Sarah McKibben, Collin Meissner, Sam Newlands, Mark Schurr, Roy Scranton, Lesley Sullivan, Deborah Tor, Anh Thi Kim Tran

APPROVAL OF THE MINUTES

S. Mustillo asked for any amendments to the April 12, 2022, College Council minutes. The Council approved the minutes without corrections.

COLLEGE BUSINESS

Structure of the College Council
Sarah explained the new proposed structure for the College Council: 1 representative for each
department, 6 TPAC representatives, and 9 at-large representatives (4 from the humanities, 3 from the social sciences and 2 from the arts). There will be staggered terms of 3 years, 2 years and 1 year.

Xiaoshan Yang (Chairperson, Department of East Asian Languages and Cultures) asked if the one representative from each department should be a tenure-line faculty member. S. Mustillo replied that the representative should be a tenure-line faculty member. James Brockmole (Associate Dean for Research and Strategic Initiatives) wondered if the balance of the at-large representatives should be divided as: 3 from the humanities, 3 from the social sciences and 3 from the arts. S. Mustillo noted that the divisions would be represented as 4 from the humanities, 3 from the social sciences and 2 from the arts. Jason Ruiz (Chairperson, Department of American Studies) asked if the department chairpersons are already on the Council. S. Mustillo confirmed that the department chairpersons will continue to serve on the Council.

S. Mustillo asked for a vote to approve the new structure for the College Council. The motion passed unanimously.

Global Health Minor
S. Mustillo invited Associate Dean Mary Flannery (College of Arts and Letters) and Marie Donahue (College of Science) to the front of the room. M. Flannery noted that the College of Arts and Letters College Council’s consideration of the global health minor relates to whether the minor places an undue burden on the College of Arts and Letters. The minor will be housed in the College of Science. M. Donahue reported that, in general, global health considers matters that promote health equity for everyone in the world. It is multidisciplinary in nature. The minor started when M. Donahue came to Notre Dame seven years ago and undergraduates asked to take her course in global health. In subsequent years she witnessed a growing interest in global health issues among the students. She started additional global health courses, and more and more students outside science started to take different types of courses and were critical to the discussions about global health.

M. Donahue rehearsed the courses necessary for the minor, and ended her remarks by highlighting some sample capstone opportunities for those who pursue the minor, such as internships with the Center for Disease Control, the World Health Organization, health departments, etc. Students would also have the option of pursuing a thesis project. Finally, students would have a choice to collaborate with a faculty member on a related project.

J. Ruiz asked: What are the main departments or programs for eligible elected courses for the minor? M. Donahue answered that there has not and will not be a main departmental provider. The Department of Anthropology might provide the most courses and reminded the Council that there is a sample list of courses in the proposal.

Lee Gettler (Department of Anthropology) asked if a student pursued a senior thesis that would qualify both for the global health minor and for the Department of Anthropology, does it...
double count for both? M. Flannery stated that it would not double count, and, moreover, the students must take 5 independent courses for the minor and 10 separate courses for the major.

Ann Astell (*Department of Theology*) asked if, for example, the courses for the existing minor in the College of Arts and Letters Arts and Letters—the compassionate care minor—are permitted to count for the Global Health minor as well. Would students have to choose how to apply the courses between the minors? M. Donahue agreed that the students would have to choose. S. Mustillo concurred and opined that requiring students to choose is intended to be a benefit for the students.

**S. Mustillo asked for a vote:** That the minor in Global Health in the College of Science is not an undue burden on the College of Arts and Letters. The motion passed unanimously.

**International Security Studies Minor (ISS)**

S. Mustillo recognized Mike Desch (*Guest: Department of Political Science*) and Dan Lindley (*Guest: Department of Political Science*) to the front of the room, and recognized M. Flannery who introduced the proposal for an International Security Studies minor. M. Flannery explained that multiple committees vetted the proposal. A few more scholars joined M. Desch for the presentation: Daniel Bardayan (*Department of Physics*), Regan Jones (*Office of Military and Veterans Affairs*), and Katheryn Heyser (*Notre Dame student, International Security Center*).

M. Desch introduced himself as a professor of Political Science and as the director of the Notre Dame International Security Center which is also linked to the Department of Political Science. The Center dates to 2008 as a seminar series, where faculty and students were interested in international security issues broadly defined. As the program grew, M. Desch focused more and more on research, teaching and public affairs programs. D. Lindley stated that he wanted to formalize a program for the many undergraduates in Political Science who were thinking of careers in the intelligence community or wanted to become scholars in a related field. The Center was established in 2016, and it now has 45 undergraduates pursuing a certificate that requires 4 courses, experiential learning, and an honors thesis. The directors, faculty and students are satisfied with it, but the certificate was not optimal for students outside of the Department of Political Science.

The Center and the minor provide an intellectual niche at Notre Dame. Notre Dame has a wide variety of centers and individuals who are working on aspects of international security, such as the robust ROTC program and the Keough School of Global Affairs scholars who pursue a more classical peace science approach. The ISS minor would fill a gap between ROTC and Keough. The minor would contribute to student demand and add to the marketplace of ideas on campus and beyond.

Further, there is an increasing population of civilian control of the military, intensifying the need for educating people with expertise in national security affairs to exercise meaningful oversight. Unlike in the past few decades, many civilians do not have military experience through military service. M. Desch offered an example: Dr. Colin Kahl, the current Under
Secretary of Defense for Policy, was a postdoc at Harvard University when M. Desch was teaching there. C. Kahl had no military background, and yet is now making some of the most important military decisions for the Biden administration.

D. Lindley reviewed the salient aspects of the minor for the Council’s recall. He indicated that students must take one of two courses to express interest in the minor: “National Security Policy Making” course or a course in Military History. (The students would have to take the other of those two courses once accepted.) Students must take five courses (15 credits hours) related to Security Studies. These courses will be approved by the Director of the minor and will reflect an interdisciplinary approach to Security Studies, and student demand from a variety of backgrounds will also make it multidisciplinary. They would show interest and the Director would help them choose their courses. Students would present the proposed course for the minor, and D. Lindley would determine if the course had enough security content in it. D. Lindley reported that there already is a high student demand for the minor.

M. Desch and Ian Johnson (Department of History) together with D. Lindley will codirect the program. M. Desch recalled that I. Johnson spent 5 years at Yale University directing their grand strategy program.

M. Desch further underscored a second institutional partnership for the minor with Regan Jones (Office of Military and Veterans Affairs), who works with new initiatives with the Department of Defense of Manpower and Training program with undergraduates. One key aspect of the minor will be its capstone project developed with a real-world client in mind.

M. Desch concluded his comments by stating that the minor is timely and can be immediately and widely available for undergraduates. There are already interdisciplinary resources coming into place in the College of Arts and Letters and in the College of Science.

S. Mustillo asked for any questions from the Council members.

J. Brockmole asked if the application process is necessary. Are there reasons to admit or not admit students into the minor program? D. Lindley replied that the codirectors would like the students to take one preliminary course to both show interest and understand what the minor might entail. In addition, the minor will require that the students attend the mandatory security seminars. The codirectors would like to ensure as much as possible that the admitted students are enthusiastic about pursuing the minor. J. Brockmole asked if the process could instead be more of a process of “declaring” a minor rather than applying for the minor. D. Lindley accepted the friendly amendment.

Korey Garibaldi (Department of American Studies) wondered if there would be a gender dimension among the students; that is, would it be mostly a male demographic for the minor? D. Lindley responded that the minor would not lean heavily toward a male population. The minor would certainly be open to all students, including female perspectives in their research. S. Mustillo recalled that the current certificate attracts about a 50-50 male-to-female
population. M. Desch also recalled that historically security students had been a mostly male undertaking, but affirmed that this is no longer true, and is not true here at Notre Dame’s Security Center. In terms of gender issues, such topics are becoming more important in the discipline, topics such as harassment issues and the effects of multi-deployment on military families, etc.

D. Lindley observed that over time it has been military that has been leading the way on some progressive issues in society. The military and security matters need people from every sector of society. When D. Lindley worked at Brookings in the 1980s, it had all male conferences, now the conferences have a majority of female participants.

Sophie White (Department of American Studies) remarked that none of observations about gender composition is visible in the proposal. She observed that the authors of the proposal are all male and all the sample courses are taught by male faculty. She offered a friendly amendment that the presentation of the minor be more gender balanced. She also wondered if cybersecurity would be covered in the minor.

M. Desch mentioned that the minor would also work with ND TEC as partners, and Mark McKenna--when he was here--had a vision that one of the pillars would be a research stream in new weapons, and cybersecurity would be a part of that. M. Desch hosted a scoping conference last March 2022, inviting 8 experts on technology, ethics, and warfare, and assembled about 45 colleagues from across campus.

Further, Kirsten Martin (Director, ND Technology Ethics Center [ND TEC]) had asked to do a search for one of the White endowed chairs. One of the issues that is central since 911, has been the cybersecurity issues. There is also the 2016 China hacking issues, but M. Desch observed that all the changes made in the name of national security have enabled our own government to monitor communications of American citizens. These issues are central security matters, and they raise interesting ethical and political issues as well. Indeed, the number of issues is very broad for the minor.

A. Astell shared that the term “security studies” is a new term to her and wondered if that remains the standard way of naming the field. Or is there an alternative way of naming the field. Military War Theory perhaps? What does the name mean? M. Desch replied that the term is self-evident in many subfields. Two leading scholarly journals, “International Security” (Harvard), and “Security Studies” (Minnesota) use the term, but its usage has been contested. Scholars can claim a broad definition of security or can focus on more narrow definition. M. Desch suggested that there are pros and cons of each way of defining it. The Notre Dame International Security Center tends to focus on the military side of security. Other issues can be climate change or poverty, which are important, but those issues are different than the security issues that the ND International Security Center focuses on and that the authors of the proposal propose in the minor.
D. Lindley observed that the United States military, however, is taking a lead role in climate change. For example, there is a new strategic document on the Solomon Islands, and the main threat is climate change. Further, the National Intelligence Council’s *Global Trends* report has for years talked about climate change.

J. Brockmole asked why issues of moral decision making were not present in the proposal. M. Desch explained that the original draft of the proposal was far longer than it needed to be. Much effort went into editing the document. In fact, M. Desch teaches a course on war and state craft in the Catholic intellectual tradition. The course attempts to address the ethics from the beginning of the nuclear age to the contemporary period. He mentioned that the most interesting questions are the ethical questions about the new technology.

Because ethics are so central to much of the subject matter at Notre Dame, J. Brockmole asked if students pursue a minor and only accidently come across ethics. Or will they be directed to think about ethics? M Desch responded that at a university that is committed to intellectual freedom, faculty and administrators should not mandate beyond a rudimentary level what subjects students pursue. M. Desch further noted that the ND International Security Center hosts a few U.S. Army War College Fellows every year, and the past four Fellows have been military chaplains. When they participate in the seminars, these ethical issues are organically raised by the Fellows. At Notre Dame, the combination of the core curriculum courses and the conscience-raising efforts of most faculty to engage these issues in courses, makes M. Desch confident that students are being exposed to ethical questions and reasoning on related issues.

S. Mustillo also observed that the Council could raise similar concerns about ethical issues with the global health proposal discussed earlier in the meeting. We could think about how faculty infuse ethics into every course that students would take. D. Lindley stated that ethical questions come up all the time in his classes at Notre Dame. S. Mustillo wondered how faculty can more systematically bring up these matters. She mentioned that the University-wide strategic planning theme committee is also thinking about these issues from a broader University perspective.

Julia Marvin (*Chairperson, Program of Liberal Studies*) asked if the minor would have practical institutional relationships with Peace Studies? D. Lindley stated that he would very much appreciate to ally with them, suggesting that all faculty want peace. M. Desch hoped that the proposed minor can help open conversations with faculty from the Kroc Institute for International Peace Studies and the Keough School of Global Affairs. Gerry Powers (*Director, Catholic Peacebuilding Studies*), for example, works together with M. Desch, and they both also work closely with David Cortright (*former Director, Policy Studies for the Kroc Institute*). This proposal will further enable what has been done all along between the ND International Security Center and the Kroc institute. M. Desch observed that there is much common interest in peace and mitigation of armed violence among the Center and the Institute.
Geoff Layman (Chairperson, Department of Political Science) wholeheartedly endorsed the proposal, noting that it will be directed well. The minor provides more opportunities for more students to take advantage of the program.

S. Mustillo called for a vote: To approve the creation of an International Security Studies minor. All approved with 6 abstentions. The minor passed.

ADJOURNMENT

S. Mustillo adjourned the meeting at 4:45 pm.

Respectfully submitted,
Matthew C. Zyniewicz
Dean’s Executive Administrator